



Field
Management
Review

IAC Student Webcast

April, 2015



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IAC Annual Directors Meeting

Field Management Review

U.S. DEPARTMENT OF
ENERGY

Energy Efficiency &
Renewable Energy

Don Kasten
Manager of Technical Operations

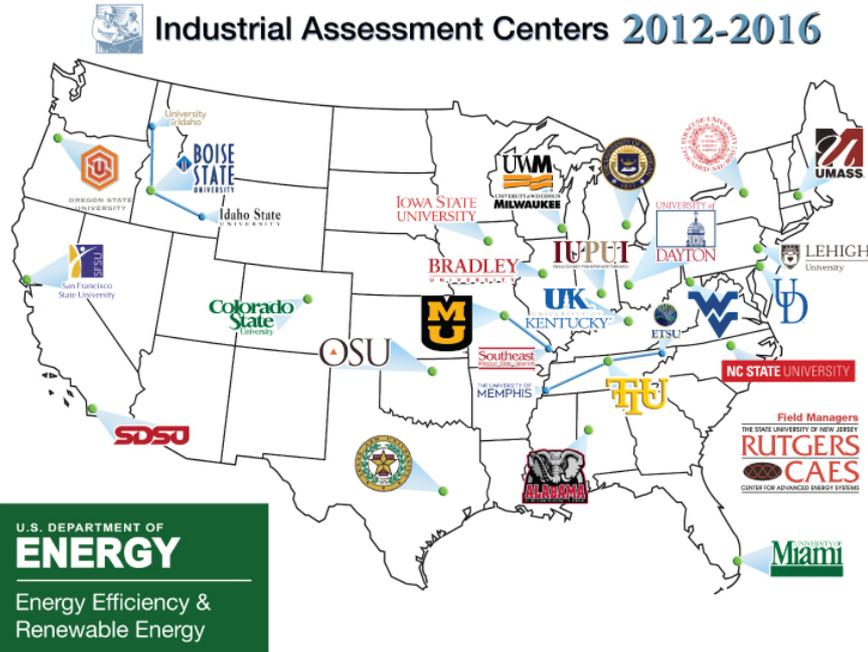


RUTGERS
THE STATE UNIVERSITY
OF NEW JERSEY

CAES 
CENTER FOR ADVANCED
ENERGY SYSTEMS

AS IAC goes into its 40th year...

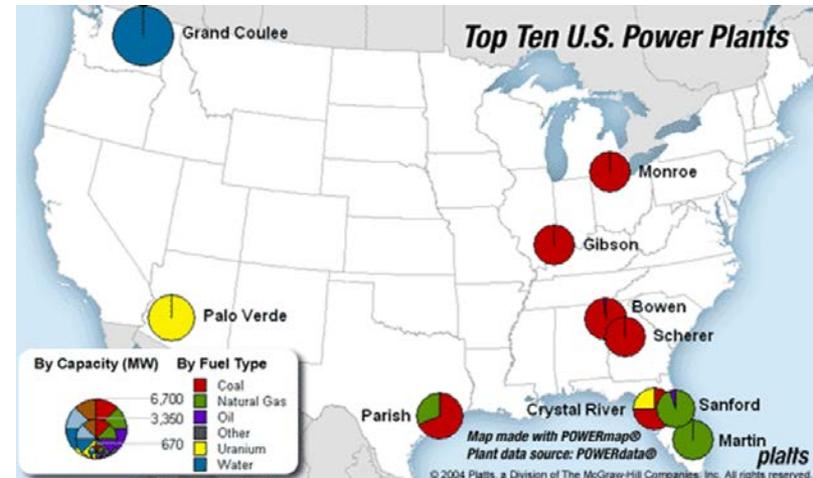




IACs Produce Power

Merriam-Webster defines power as:
“ability to act or produce an effect”

Nega-Watts



IACs Produce **Power**

Merriam-Webster defines power as:
“ability to act or produce an effect”

We Produce Energy Engineers

We Produce Nega-watts

How?

One day assessments – With Numbers!

This is a dramatic concept

- ❖ How many assessments?
- ❖ How much energy saved?
 - ❖ How many \$\$ saved?
 - ❖ How many \$\$ invested?

- ❖ How many assessments? **15,000+**
- ❖ How much energy saved? **70 tBtu**
- ❖ How many \$\$ saved? **\$675M**
- ❖ How many \$\$ invested? **\$545M**

- **Persistent Savings**

- Savings fade out over 10 years

- 20 tBtu worth \$200 Million

- These savings have saved gas, oil, and are displacing power plants. **RIGHT NOW!**



Scale of the Program



- Enough energy reduction right now to take 10 average utility sized gas turbines off the grid



- **The IAC Assessment is the “Gold Standard”**
- What is unique is the one-day assessment
 - We have tried other formats
- In reality, its an exercise in efficient and effective use of time
 - Much prep work
 - A good plan on site
- Assign one person to be the “timer”
 - Learned this from U. of Kentucky



- “This is a free program –
There are no obligations”
 - This is a program offered at no cost to the clients
 - Client is **obligated** to answer the implementation call
 - Bring a sample implementation survey, put it
In the appendix of the report
 - Question. Sign a contract?





- ❖ Manage
 - ❖ Technical support
 - ❖ Promote
 - ❖ Database

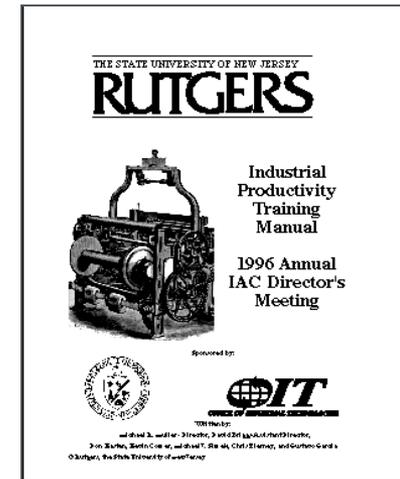
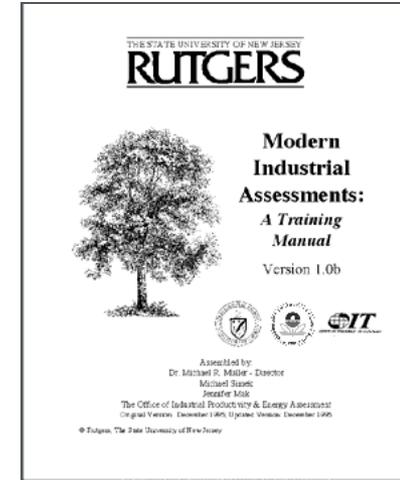
Make sure the work gets done each year (boring!)

Act as interpreter

- Top down - Focus of DoE –
- Bottom up - Voice of your concerns to DC
 - We are multi-lingual
 - English, Engineering, and even Administration



- Training – IAC , Manuals, Webcast
- Directors meeting
- Review of reports (Critiques)
- Research new technologies
- Advise new programs, BP tools



If You Want to Know More About the Database...

Call MikeB

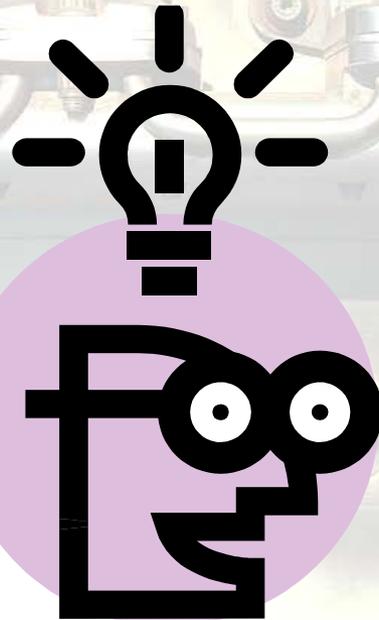


- Mike will tell you more than you want to know

Two Skills not usually taught in school



**Group Writing
Estimation**



- I won't pretend to be an expert

But here are some tips we have learned from critiques for writing IAC reports

IAC Report Critique Points

- **Present the Recommendations in some order in Executive Summary**
ARs presented in a random order do not inspire confidence by executive.
- **Present a short description of ARs immediately after this list. It is an Executive Summary**
Assume execs won't read past page 5...

Use variables consistently throughout report –

- **Operating Hours (OH)**

 - Ensure that students are working together.

 - Use Utilization Factor (UF) to adjust for different run times.

- **Use consistent energy cost**

 - Determine the cost of the “last” Kwh or mmbtu

Differentiate Between “Best Practices” and a recommendation

What is the Application to THIS plant?

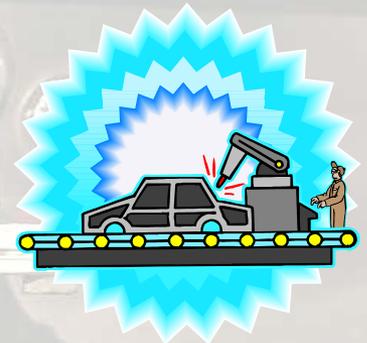
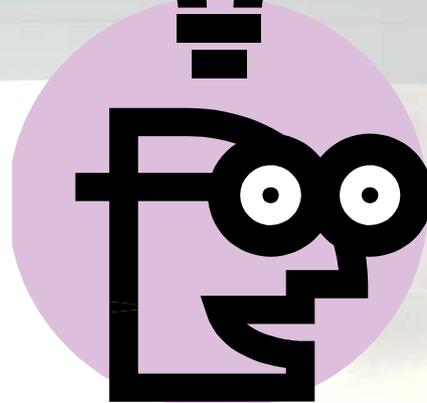
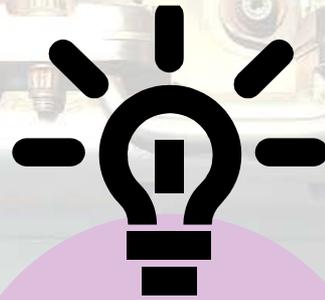
Best practice manuals tell plant mangers what a “typical” plant can save.

You are on the plant floor to tell him/her how THIS plant is affected.

One Skill not usually taught in school



Estimation



- **This is the ONE ITEM we are asking you to change**
- Show the cost of operating a piece of equipment, don't bury it. Eg. Cog belts, 3% improvement.
- For Example: Energy Savings =

$$10 \text{ HP} \times .74\text{kw/hp} \times .8 \text{ LF} \times 6000 \text{ hr./} .92 \text{ eff.} \times \$.10/\text{kwh} -$$
$$10 \text{ HP} \times .74\text{kw/hp} \times .8 \text{ LF} \times 6000 \text{ hr./} .95 \text{ eff.} \times \$.10/\text{kwh} =$$
$$\$ 625.40$$

Sound Reasonable?

- Current to Operate

$$10 \text{ HP} \times .74\text{kw/hp} \times .8 \text{ LF} \times 6000 \text{ hr./} \cdot .92 \text{ eff.} \times \$.10/\text{kwh} = \$3860.89$$

- Recommended Cost to operate

$$10 \text{ HP} \times .74\text{kw/hp} \times .8 \text{ LF} \times 6000 \text{ hr./} \cdot .95 \text{ eff.} \times \$.10/\text{kwh} = \underline{\$3798.35}$$

$$\text{Savings} = \$62.54$$

- From previous equation Savings = \$ 625.40
- Still sound reasonable?

- **Request for ideas about the art/science of estimating**
 - Exercises
 - Quiz Questions
 - Rules of Thumb



- 1 lb. fresh tomatoes
- ½ lb. pasta
- ¼ lb. chopped green peppers
- 4 oz. ground parsley
- 1 cup olive oil
- 1 oz. eye of newt

AND

A Pinch of Salt

- Energy Savings =
10 HP x .74kw/hp x .8 LF x 6000 hr./ .92 eff. x \$.10/kwh

• **Times 2**

- Misplaced Precision
 - *The 20,000,006 year old dinosaur*



- Production of Lower Efficiency Lighting Banned
- This means lots of opportunity
- But we must be cautious



- **Most common is 400w MH to T5**
- We have seen too many errors – this is very dangerous
- Calculation can very complicated – but not necessary.
- Clients are going to use lighting expert (usually)

- We have seen calculations using Coefficient of Utilization, for example
- If you don't understand what that is – don't use it

- ***“Must Haves”***
 - Existing Lighting Levels
 - Recommended Lighting Levels
 - (Illuminating Engineering Society)
 - Suggested Lighting Levels
 - We have seen 50% reduction in lighting levels recommended
 - This unacceptable to any plant manager
 - References
 - Where did you data come from?
 - Where did the calculation come from?
 - Hint: U. of Dayton is not a reference



- Introduce Case Studies at introduction
- Have a case study to leave behind
- Very Important
- Allows us to continue to offer confidential assessments

U.S. DEPARTMENT OF ENERGY Energy Efficiency & Renewable Energy

**ADVANCED MANUFACTURING OFFICE:
INDUSTRIAL ASSESSMENT CENTERS**

**Assessment Overview:
Thermoplastics
Manufacturer**

A team of students & faculty from the IAC at the University of Delaware performed an industrial assessment for New Process Fibre, Inc. The assessment was sponsored by the Department of Energy and was led by Center Director Dr. Keith Goossen, a faculty member in the Department of Electrical and Computer Engineering. In April 2011 the IAC team employed a comprehensive assessment methodology that considered energy, waste, & process related improvements. The team examined all large energy consuming equipment & systems for potential savings. They compiled a waste inventory & investigated the potential for waste reduction or improved disposal & recycling methods. The team also examined manufacturing processes for potential improvements, & emerging technologies were assessed for potential contributions to efficiency improvements.

Applications

The assessment personnel of the program identified and evaluated opportunities to conserve energy, minimize waste and improve productivity. In this case important opportunities for energy savings were found in compressed air, cooling, lighting and HVAC systems.

Summary

Through the Department of Energy's Industrial Assessment Center (IAC) located at University of Delaware, an extruded thermoplastics manufacturer was able to realize a 16.7% reduction in electricity, resulting in a 14.8% overall utility cost reduction.

Company Background

New Process Fibre is a major supplier of non-metallic stamped components to many of the largest OEM companies in the world. They produce custom non-metallic components for almost every facet of everyday living from electronic, plumbing, automotive, defense, furniture and construction to name a few. At the time of the assessment, the plant consumed about 1,200,000 kWh/year and 220 MMBTU of heating oil. Existing plant Best Energy Practices included updated lighting and added extruder insulation.

Implemented Recommendations

The table on the following page summarizes specific recommendations that were made during the assessment and were implemented or will be implemented in the near future. These projections of savings & capital costs identified during the assessment have been established through engineering analyses and research. As a result,

Assessment At A Glance

- Implemented 7/11 of recommendations to save an estimated \$22,316/year
- Implemented recommendations to reduce air infiltration, increase ceiling tower and compressed air efficiency, and updated HVAC equipment and lighting
- Payback periods of implemented recommendations range from 0 to 46 months, averaging 15 months

New Process Fibre, Inc., located in Greenwood, DE, is a 40,000 m² facility that produces 400,000,000 thermoplastic parts each year.

- Look for safety report, usually on the wall in plant



- This is NOT good, indicator of a poorly managed plant,
Watch where you walk!

***Twelve Hours
without serious incident***

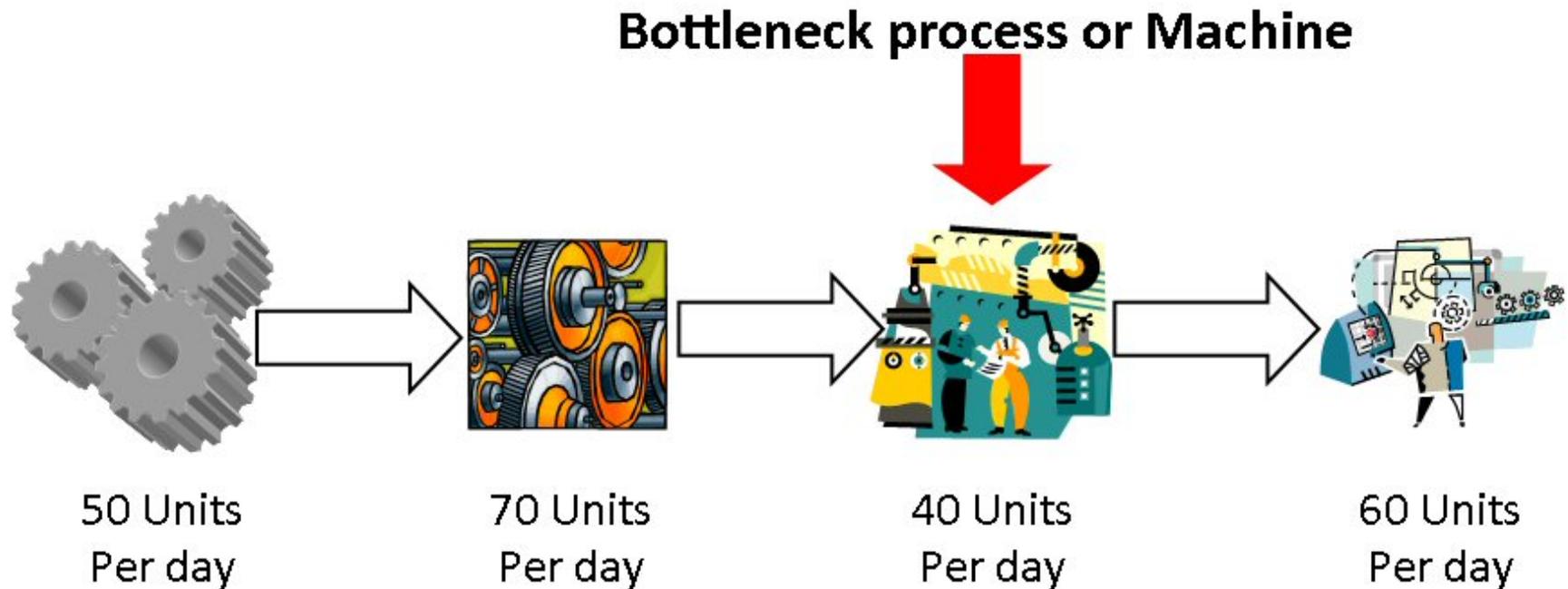


- **Ask about defect rate?**
- The term “defect” is usually defined by a product that reaches the customer
- If the product can be recycled back into the process, it is called ‘internal return’.
Co usually does not view this as wasteful.
- But a lot of energy can be wasted by reworking



- **Where is the bottleneck?**
- Can the Co produce more?
- Which process is the restriction?
- Bottleneck is identified by waiting...
 - people
 - machines
 - materials

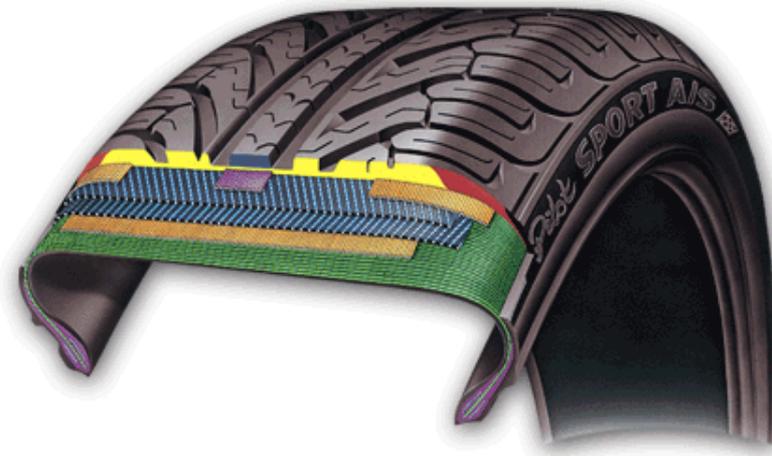
A manufacturing unit can only produce to the bottleneck's maximum capacity



Maximum throughput is 40 units per day

- Solution can be scheduling
- Can be new piece of equipment
- Stockpiling not a great idea
- Be creative
- E.g. A tire factory bought a new assembly machine
- Required only one operator instead of two
- Sometimes was the bottleneck

- Solution? For short periods of time, use the old machine in addition to the new machine.



- **Discussion: What Works?**
- Who Makes them?
- When?
- Any tricks?





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